Doctors Hospital Health System Limited Interim report Quarter ended July 31, 2021

Chairman's Report Doctors Hospital Health System Limited

Dear Shareholder,

On behalf of the Board of Directors of Doctors Hospital Health System, I report on your company's financial results for the six months ended July 31, 2021.

Consolidated net profit for the six months was \$11,842,196 compared to a profit of \$3,431,391 for the comparable period in fiscal 2020. Doctors Hospital (Bahamas) Limited's profit was \$5,045,320 compared with \$2,194,083, and Bahamas Medical Center's profit was \$6,796,876 compared with 1,237,308 for the comparable period in fiscal 2020.

Consolidated net patient services revenue increased \$23,496,706 or 75.45% over the 2nd quarter last year. The significant growth in revenue is indicative of the rebounding of outpatient activity and inpatient days at both Doctors Hospital (Bahamas) Limited ("DHB") and Bahamas Medical Center ("BMC") in comparison to the same period last year. Total inpatient days at DHB for the 6 months ended July 31, 2021 was 4,855 days, a decrease of 14.2% for the comparable period last year. Total inpatient days at BMC for the 6 months ended July 31, 2021 was 1,864 days, an increase of 162.9% for the comparable period last year. While inpatient days for DHB declined, revenue from outpatient services increased by \$17,099,695 to \$32,775,325 for the six months ended July 31, 2021. Consolidated expenses increased 16,303,062 or 56.29%, over the comparable period last year. The rise in expenses was driven primarily by an uptick in variable costs such as salaries and benefits, medical supplies and medical services, which is increased as a result of growth in patient activity. There was also an increase in other operating costs directly related to increased usage of personal protective equipment throughout the company during the period for the safety and protection of our Associates.

Return on sales (net income margin) improved to 20.7% for the six months ended July 31, 2020, an improvement of +10.1% compared to the same period last year of 10.6%, demonstrating improved efficiency.

The Board and Management team thanks you, our valued shareholders, Physicians, and all Associates for your continued support and loyalty to the Hospital.

We look forward to continuing to provide an excellent customer experience to our patients and visitors whose loyalty we also appreciate and value.

Felix Stubbs Chairman September 15, 2021

Consolidated Statement of Financial Position

July 31, 2021 with comparative figures at January 31, 2021 (Expressed in thousands of Bahamian dollars)

July 31, 202		ly 31, 2021	January 31, 2021	
Assets				
Current assets:				
Cash and cash equivalents	\$	18,445	6,517	
Accounts receivable—patients, net (note 2)	*	4,250	4,629	
Accounts receivable—third party payors, net (note 2)		29,069	15,401	
Inventories		4,707	4,407	
Prepaid expenses & other assets		3,951	4,437	
1		60,422	35,391	
Non-current assets:		00,:==	20,031	
Investments –Fixed Income		6,457	6,457	
Investments		30	30	
Goodwill, net		431	431	
Other intangible assets		277	234	
Property, plant and equipment		25,700	23,583	
Right of use assets		1,746	1,701	
Right of use assets		34,641	32,436	
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Total assets	\$	95,063	67,827	
Liabilities and Shareholders' Equity Current liabilities: Accounts payable and other liabilities Lease liabilities, current portion	\$	13,208 356	9,670 322	
Long-term debt, current portion		231	227	
		13,795	10,219	
Towards and the little of				
Long-term liabilities: Lease liabilities		1 404	1 522	
		1,494	1,522	
Long-term debt		3,325	3,443	
		4,819	4,965	
Total liabilities		18,614	15,184	
Shareholders' equity: Share capital: Authorized 12,500,000 common shares at par value of B\$0.04 each (January 31, 2021 – 12,500,000 shares Issued and fully paid 11,971,634 shares)			
(January 31, 2021 – 9,971,634 shares)		479	399	
Contributed surplus		25,778	12,358	
Retained earnings		50,192	39,886	
Roumou ournings		76,449	52,643	
Total liabilities and shareholders' equity	\$	95,063	67,827	
Total habilities and shareholders equity	Ψ	75,005	07,027	

Consolidated Statement of Comprehensive Income

Three months ended July 31, 2021 with comparative figures for the three months ended July 31, 2020 (Expressed in thousands of Bahamian dollars)

		ly 31, 2021	July 31, 2020	
Revenues				
Patient service revenue, net	\$	29,286	15,576	
Other		1,441	578	
Total revenues		30,727	16,154	
Expenses				
Salaries and benefits		10,062	7,419	
Medical supplies		4,999	1,841	
Medical services		2,705	1,519	
Bad debt expense, net of recoveries		893	637	
Depreciation and amortization		884	819	
Other operating		1,026	486	
Utilities		442	409	
Government taxes and fees		507	455	
Outside services		540	396	
Insurance		197	199	
Repairs and maintenance		609	151	
Rent		30	-	
Dietary expenses		202	103	
Legal expenses		8	4	
Interest expense		70	75	
Total expenses		23,175	14,513	
Net income & total comprehensive				
income for the period	\$	7,552	1,641	
Earnings per common share (expressed in Bahamian dollars):				
Basic and fully diluted	\$	0.63	0.16	
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Consolidated Statement of Comprehensive Income

Six months ended July 31, 2021 with comparative figures for the six months ended July 31, 2020 (Expressed in thousands of Bahamian dollars)

	July 31, 2021		July 31, 2020	
Revenues				
Patient service revenue, net	\$	54,640	31,143	
Other		2,469	1,252	
Total revenues		57,109	32,395	
Expenses				
Salaries and benefits		19,596	14,290	
Medical supplies		9,498	3,771	
Medical services		5,019	3,380	
Bad debt expense, net of recoveries		2,131	805	
Depreciation and amortization		1,744	1,635	
Other operating		2,096	1,168	
Utilities		832	828	
Government taxes and fees		1,019	925	
Outside services		1,215	873	
Insurance		466	458	
Repairs and maintenance		1,028	414	
Rent		43	(5)	
Dietary expenses		377	248	
Legal expenses		66	23	
Interest expense		137	151	
Total expenses		45,267	28,964	
Net income & total comprehensive				
income for the period	\$	11,842	3,431	
Return on sales (net income margin)		20.7%	10.6%	
Earnings per common share (expressed in Bahamian dollars): Basic and fully diluted	\$	0.99	0.34	

Consolidated Statement of Changes in Equity

Six months ended July 31, 2021 (Expressed in thousands of Bahamian dollars)

	Number of shares	Share capital	Contributed surplus	Retained earnings	Total
Balance at January 31, 2021	9,971,634	\$ 399	\$ 12,358	\$ 39,886	\$ 52,643
Shares issued	2,000,000	80	13,420	_	13,500
Net income for the period	_	_	_	11,842	11,842
Dividends paid	-	-	-	(1,536)	(1,536)
Balance at July 31, 2021	11,971,634	\$ 479	\$ 25,778	\$ 50,192	\$ 76,449

Consolidated Statement of Cash Flows

Six months ended July 31, 2021 with comparative figures for the six months ended July 31, 2020 (Expressed in thousands of Bahamian dollars)

	July 31, 2021		July 31, 2020	
CASH FLOWS FROM OPERATING ACTIVITIES:	•	11 042	2 421	
Net income	\$	11,842	3,431	
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		1,744	1,635	
Provision for doubtful accounts		2,131	805	
Operating income before working capital changes		15,717	5,871	
Increase in accounts receivable		(15,420)	(3,143)	
Increase in inventories		(300)	(1,048)	
Decrease/(increase) in prepaid expenses and other assets		486	(66)	
Increase/(decrease) in accounts payable and other liabilities		3,537	(1,507)	
Net cash from operating activities		4,020	107	
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of property, plant and equipment, net		(3,858)	(1,251)	
Purchase of intangible assets, net		(91)	(61)	
Net cash used in investing activities		(3,949)	(1,312)	
CASH FLOWS FROM FINANCING ACTIVITIES:				
Repayment of long-term debt		(113)	(106)	
Lease liabilities, net		6	(179)	
Issuance of shares		13,500	(175)	
Dividends paid to shareholders		(1,536)	_	
Net cash used in financing activities		11,857	(285)	
Increase/(decrease) in cash and cash equivalents		11,928	(1,491)	
Cash and cash equivalents at beginning of period		6,517	7,915	
Cash and cash equivalents at end of period	\$	18,445	6,424	

Cash and cash equivalents comprise cash at bank and in hand, and short-term deposits with an original maturity of three months or less.

Notes to Interim Consolidated Financial Statements

Six months ended July 31, 2021

1. Significant accounting policies

These interim financial statements have been prepared in accordance with International Accounting Standard No. 34, Interim Financial Reporting; using the same accounting policies applied in the January 31, 2021 audited consolidated financial statements.

2. Accounts receivable

Accounts receivable are stated net of provisions for doubtful accounts of \$5.5 million.